5 CONSTRUCTION METHODOLOGY & PHASING

Introduction

- 5.1 This chapter describes the anticipated demolition and construction methodology and phasing of the Development. Consideration of likely significant effects on the environment that may arise during the demolition and construction phase, and any necessary mitigation measures, are provided within the respective technical chapters of this ES (Chapters 6 to 10).
- 5.2 Planning for demolition and construction is necessarily broad at this stage and may be subject to modification. This chapter is based on reasonable assumptions and experience and allows assessment of the realistic "worst case" demolition and construction phase effects.
- 5.3 This chapter is supported by the Outline Construction Environmental Management Plan (CEMP) for the RDZ element of the Development (Appendix 5.1), Construction Environmental Logistics Management Plan (CELMP) for the RTS Sports Hall (Appendix 5.2) and CELMP for the RuTC Sports Hall (Appendix 5.3).

Anticipated Programme

5.4 Demolition works are anticipated to commence in September/October 2022, subject to gaining planning permission. Construction works would then begin in March/April 2023 and span approximately 3 years. Overall, the demolition and construction process is expected to be completed by 2026. The Transport and Access, Air Quality and Noise ES Chapters have all assumed this indicative programme for the purpose of their assessment.

Demolition and Construction Methodology

Demolition and Construction Machinery

- 5.5 Demolition will only be required for the RDZ planning application.
- 5.6 Consideration has been given to the types of plant that are likely to be used during the demolition and construction works. The plant and equipment likely to be associated with each key element of the demolition and construction process is as follows:
 - Tracked/wheeled 360 degree excavators;
 - Dumpers;

- Mobile cranes;
- Hand held tools including breakers (pneumatic and hydraulic);
- Power tools including percussion drills, cutting disks, pipe-threaders;
- Piling equipment;
- Wheel washing plant;
- Scaffold;
- Mobile access platforms;
- Delivery trucks;
- Skips / Skip trucks;
- Forklift trucks;
- Ready mix concrete wagons;
- Concrete placing booms and pumps; and
- Road sweepers.

Pre-Commencement and Enabling Works

- 5.7 Pre-Commencement and Enabling works will comprise:
 - Geotechnical and Site Investigations to inform the detailed structural design and confirm ground conditions at the Site;
 - Arboricultural works including the protection of any trees/vegetation to be retained and removal of trees/vegetation where applicable;
 - Installation of any site hoarding and security fencing;
 - Ground re-profiling works;
 - Service disconnections and diversions;
 - · General clearance; and
 - Installation of temporary surface water management measures.

Demolition

- 5.8 The existing buildings on the RDZ Site would be demolished prior to the construction of the Development. It is anticipated that the demolition works would be carried out according to the following sequence:
 - · Internal strip out of the existing buildings;
 - Removal of all mechanical plant and equipment; and
 - Deconstruction of the existing buildings. There would be a commitment to reuse demolition materials on the Site where appropriate. Recycling works associated with

demolition materials would be managed to avoid disturbance out-with the Site, including the restriction of activity to the centre of the Site and undertaking activities within normal working hours.

- 5.9 Any asbestos identified from the Asbestos Register would be removed and disposed of by a fully licensed and qualified contractor before any other works are undertaken.
- 5.10 All demolition waste material which cannot be recycled will be disposed of appropriately and in accordance with all relevant legislation.

Excavation and Sub-Structure Works

- 5.11 Excavation work, preparation of ground works and installation of foundations would take place at this stage.
- 5.12 Excavated material from the Site is likely to comprise made ground/topsoil, rubble, bricks, concrete, tarmac from former hard standings, gravel and clay material. Any clean excavated material that cannot be reused on-site would be removed by licensed waste carriers.
- 5.13 Piled foundations will be necessary across the Development.
- 5.14 Sub-structure works will involve:
 - Localised re-grading within the Site to create level development platforms for the structures;
 - Excavation for foundations and to allow installation of any below ground services; and
 - Installation of ground slabs (ground bearing or suspended block) and supporting beams;
 and
 - Remedial works, if any contamination is identified.

Drainage Works

- 5.15 All Site works will be undertaken in accordance with CIRIA (2001) Control of Water Pollution from Construction Sitesⁱ which promotes environmental good practice for control of water pollution arising from construction activities.
- 5.16 Construction vehicles will be properly maintained to reduce the risk of hydrocarbon contamination and will only be active when required. Construction materials will be stored,

handled and managed with due regard to the sensitivity of the local water environment and thus the risk of accidental spillage or release will be minimised.

- 5.17 In accordance with the Control of Pollution (Oil Storage) (England) Regulations 2001ⁱⁱ, any tanks storing more than 200 litres of oil will have secondary bunding. Bunding will be specified having a minimum capacity of 'not less than 110% of the container's storage capacity or, if there is more than one container within the system, of not less than 110% of the largest container's storage capacity or 25% of their aggregate storage capacity, whichever is the greater.' Any above ground storage tanks will be located on a designated area of hardstanding. No underground storage tanks will be used during the construction period. Storage of liquids such as degreasers, solvents, lubricants and paints will be in segregated, bunded enclosures.
- 5.18 The construction drainage system will be designed and managed to comply with BS6031 "The British Standard Code of Practice for Earthworks" which details methods that should be considered for the general control of drainage on construction sites. Further advice is contained within the Geotechnical Design, General Rules (BS EN 1997) which should be read in conjunction with Basis of Structural Design (BE EN 1990).

Construction of Residential Dwellings and Sports Halls

5.19 The construction of the residential dwellings will include the pouring of concrete, load bearing brick walls, reinforced masonry and the external building fabric.

Fit Out

5.20 Fit out of the Development will involve the installation of block work or dry lined party walls, dry lining to internal walls, internal walls, domestic mechanical and electrical installations, joinery, tiling, flooring and fitted kitchens and bathrooms.

Landscaping

5.21 Landscaping works will involve some ground modelling works and the establishment of green spaces within the Site including soil preparation, tree and vegetation planting and seeding. Landscaping works to the public realm will also include the introduction of paved materials and the provision of street furniture.

Material and Resource Use

- 5.22 The primary construction materials to be used will include concrete and brick. Where possible, materials and resources used during the construction of the Development will be sourced from the local area. All timber and wood-based products would be sustainably sourced and procured from known and legal sources.
- 5.23 The off-site re-use, recycling or recovery of demolition, construction and excavation waste would be maximised where possible. Waste would only be sent to landfill as a last resort if there is no alternative disposal route. If landfill is selected, it would be notified to the project team in advance of any collections.
- 5.24 All construction materials would be stored on-site to minimise damage.
- 5.25 Construction waste will be managed via the implementation of a Site Waste Management Plan (SWMP).

Construction Phase Vehicle Movements

5.26 Construction vehicle movements will be managed to minimise the impact on the local road network. Table 5.1 provides an indicative maximum level of construction traffic trip generation based on the likely construction materials and phasing of the Development, provided by the Applicant's Transport consultants, RGP.

Table 5.1: Indicative Construction Traffic

Vehicle Type	Maximum Trips Per Day (two-way)
Heavy Goods Vehicle (HGV)	40
Cars and Light Goods	8-10

5.27 The HGV movements would be dispersed across the working day outside of the AM and PM peak periods. The arrival and departure of light vehicles would be concentrated during the morning and evening periods but would be less than the predicted levels of traffic during the operational phase of the Development.

Construction Traffic Access and Management

5.28 A temporary construction access point off Egerton Road (to the east of the Site) will be used for a period of 12 months (months 12-24 approximately) during the construction of the

residential dwellings, for use by new residents when some homes are occupied and there is still significant ongoing construction on the remainder of the Site. This access would enable the early occupation of the early phases of the residential phase of the Development prior to the completion of the Development when all vehicular access would then be gained from Langhorn Drive and Chertsey Road. All construction vehicles will access the Site using the main arterial roads, most notably the A316 / Chertsey Road, as far as possible to minimise the impacts on the local road network.

- 5.29 If abnormal or oversized loads are required to deliver materials to the Site, notice will be given to LBRuT, depending on the routing, and also the Police, the Fire Brigade, and other emergency services, sufficiently in advance of the required closure or diversion dates. Should any hazardous materials arise during the course of the works, these materials will be transported to a licensed disposal site using permitted routes as identified in the Construction Traffic Management Plan.
- 5.30 All vehicle unloading will take place within the Site and will not affect public highways or adjacent occupiers. Deliveries and vehicle movements will be planned so as to avoid the queuing of construction vehicles on the public highway. If waiting or queuing is unavoidable, engines will be switched off and not left to idle.
- 5.31 All management of construction traffic and access will be carried out in accordance with a CEMP as set out below:
 - Planning and managing both vehicle (details of proposed routes for HGVs travelling to and from the Site) and pedestrian routes;
 - The elimination of reversing, where possible;
 - Safe driving and working practices;
 - Protection to the public;
 - Adequate visibility splays and sight lines;
 - Provision of signs and barriers; and
 - Adequate parking for off-loading storage areas.

Controls to Protect the Environment

5.32 The environmental controls (or mitigation measures) to eliminate, reduce or offset likely significant adverse effects on the environment during the construction phase (as identified above) are identified below. It is anticipated that these controls will be secured by appropriately worded planning conditions or obligations:

- Submission of the outline CEMP with the planning application. Once approved, a detailed CEMP will be prepared which clearly sets out the methods of managing environmental issues for all involved with the construction works, including supply chain management;
- Requirement to comply with the detailed CEMP included as part of the contract conditions
 for each element of the work. All contractors tendering for work will be required to
 demonstrate that their proposals can comply with the content of the detailed CEMP and
 any conditions or obligations secured through the planning permission;
- In respect of necessary departures from the above, procedures for prior notification to LBRuT, as appropriate, and affected parties will be established;
- Establishing a dedicated point of contact and assigning responsibility to deal with construction related issues if they arise. This will be a named representative from the construction team;
- Production of a newsletter to be circulated to the surrounding neighbours and authorities;
 and
- Regular dialogue with LBRuT and the local community.
- 5.33 The construction phase will be carried out in accordance with the outline CEMP (and later a detailed CEMP) and CELMPs, which would consolidate the various mitigation measures identified in this ES and would be agreed with LBRuT and relevant statutory bodies. These will be secured by an appropriately worded planning condition.
- 5.34 The preparation of a CEMP is an established method of managing environmental effects resulting from construction works. The CEMP will be submitted to LBRuT (and other statutory authorities) prior to the commencement of the works. Compliance with the CEMP will be secured by planning condition or obligation, and the obligations within it passed onto the main contractors and sub-contractors. It is anticipated that the CEMP would include the following:
 - Site Information: including environmental management structure, roles and responsibilities, general housekeeping requirements, location of any potentially sensitive receptors such as trees, watercourses and local residents, primary contact in working hours and emergency details outside of working hours, site offices and accommodation; Construction Information: a description of the works and potential mitigation/ optimisation measures, construction programme, proposed working hours, details of haulage routes and equipment to be used;
 - Environmental Management: a schedule of relevant policies, standards and guidance, details of the audit programme, methods for managing environmental risks and reducing effects and a schedule of agreed environmental parameters such as noise levels,

emergency procedures, waste and hazardous materials storage procedures, liaison with the local neighbourhood, and specific management and monitoring plans relating to ecology, drainage, water resources, archaeology, dust, landscape, lighting and noise; and

 Monitoring: management and monitoring protocols, including designated responsibilities and reporting requirements;

Site Offices & Welfare Accommodation

5.35 Specific offices will be required and located on-Site. These will be located away from sensitive receptors.

Hours of Work

- 5.36 Working hours on the Site will be agreed with LBRuT through the outline CEMP (Appendix 5.1). However, it is likely that the standard hours of work will be adhered to. These are:
 - Monday to Friday, 8am to 6pm;
 - Saturday, 8am to 1pm; and
 - Sunday and Bank Holidays, no work onsite.
- 5.37 Piling, earth moving and use of heavy plant will be restricted to between 8am and 6pm Monday to Friday, and 9am to 1pm on Saturday.
- 5.38 All work, audible at the Site boundary, outside these hours will be subject to prior agreement of, and/or reasonable notice to LBRuT as appropriate.
- 5.39 Night-time working will be restricted to exceptional circumstances and work internally with buildings. By arrangement, there may be some out of hours construction deliveries made to the Site.

Management of Construction Works

5.40 All contractors will be required to complete a method statement and risk assessment and obtain approval of these from the Applicant prior to commencement on Site. The Site would be registered with the 'Considerate Constructors Scheme', which will ensure that contractors carry out their operations in a safe and considerate manner with due regard to neighbours, passing pedestrians and road users.

Response to Complaints

5.41 Any complaints will be logged on-site and, where necessary, reported to the relevant individual within LBRuT, as appropriate, (and vice versa) as soon as practicable. Protocols to be implemented on-site in instances of emergencies and environmental incidences would be set out within the detailed CEMP for approval by LBRuT.

Prior Notice

- 5.42 In the event of unusual activities or events, these will be notified to LBRuT, as appropriate, and relevant property owners or occupiers in advance. The relevant activities will be agreed with LBRuT, as appropriate, once the detailed programme of construction is defined. This will include:
 - Necessary night-time, weekend or evening working (outside core areas) of a type which may affect properties; and
 - Road or footpath closures/diversions and movements of wide loads (unlikely to be required).
- 5.43 The community will be kept informed during the construction phase through press adverts, LBRuT, and through direct notification as appropriate.
- 5.44 During the demolition and construction works measures would be implemented to ensure that the local community and workers are not adversely affected. These measures would include the use of appropriate Site hoarding, dust management procedures and construction traffic management.

REFERENCES

ⁱ CIRIA C532 (2001) Control of Water Pollution from Construction Sites Guidance for consultants and contractors

^{II} The Control of Pollution (Oil Storage) (England) Regulations 2001, Statutory Instrument 2001 No. 2954

iii British Standards Institution (December 2009) BS6031:2009 Code of Practice for Earthworks

[™] British Standards Institution (December 2004) BS EN 1997-1:2004 Eurocode 7. Geotechnical Design. General Rules.

^v British Standards Institution (2002) BS EN 1990: 2002 Basis of Structural Design