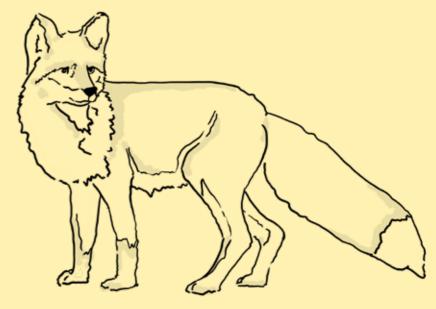


Chapter 3

Engagement Process

3.1 Initial Engagement



URBAN FOX

3.1.1 Background Initial Design Work 2013-2018

Work on the regeneration of Ham Close began in 2013. BPTW, appointed by RHP and LBRuT, carried out options appraisals. These were viability tested for the following regeneration options;

- > Refurbishment
- > Partial Infill development
- > Comprehensive development

Various options of expanding the site boundary were also tested to see if they would benefit the regeneration. This included options on building on Ham Village Green and utilising the shops and Ham Library to help towards a comprehensive development. Building on the Village Green and redevelopment of shops were later dismissed through stakeholder engagement. However, expanding the boundary on the western edge of Ham Close was agreed.

Throughout this time, engagement took place with residents of Ham Close, local residents and community groups. This was done through a combination of different methods including door knocking, posters in notice boards, workshops, regular newsletters, website updates and drop-in sessions. Groups which were regularly engaged with during this period included:

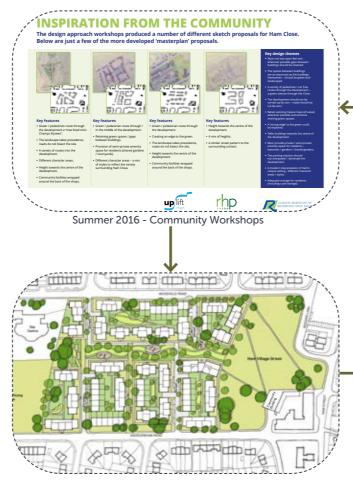
- > Ham Close residents
- > Ham residents
- > Stakeholder Reference Group (SRG)

The diagrams on this page illustrate this process and the various masterplan options that were considered and tested for viability, ending on the diagram of the 2018-tender scheme.

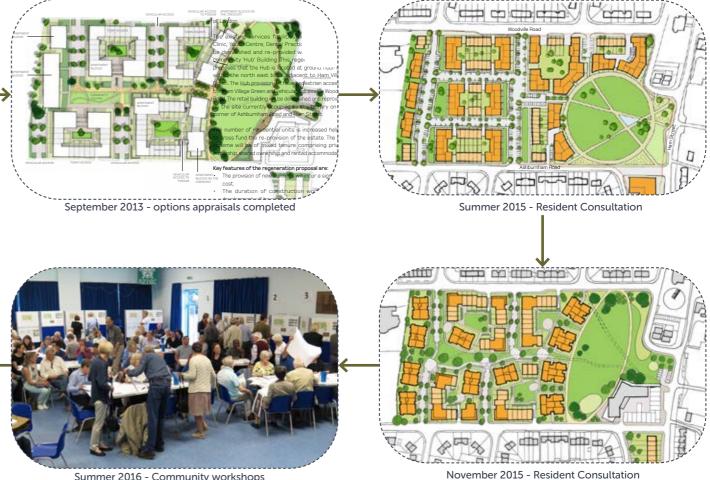
The final diagram illustrates the scheme that forms the basis of the masterplanning brief for the regeneration and establishes a set of masterplan requirements and principles that should be followed. These principles were established through collaboration with LBRuT and consultation with the local residents.







Spring/Summer 2016 - Re-appraisal Work - Masterplan



Summer 2016 - Community workshops



2018 - Preliminary Masterplan

3.1.2 Development Principles

Key Development requirements (as agreed between RHP and LBRuT)

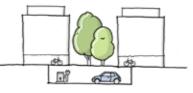
The principle for regeneration at Ham Close has been in the making for many years. Various rounds of options appraisals and community and stakeholder consultation has lead to a series of masterplan principles that the local stakeholders were on board with. BPTW developed the masterplan principles for RHP in association with LBRuT.

The following principles form the brief for the regeneration of Ham Close.



1. Quantum of homes and affordable housing provision.

The proposed scheme should be of no more than 452 residential homes. It should deliver 143 replacement affordable homes, along with additional affordable homes (a minimum of 1/3 of all new homes above 192 to 425).



4. Parking requirements.

The development should provide vehicle and cycle parking in line with LBRuT policy requirements. Consideration should be given to basement/podium parking if necessary. It is essential that the public realm is as car free as possible to maximise the sense of open space and opportunity for amenity space.



2. Design.

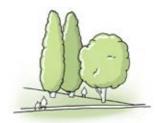
framework plan.

Develop a detailed design based on the conceptual masterplan presented in October 2016, and revised in February 2018 and January 2019, as included at Appendix E.

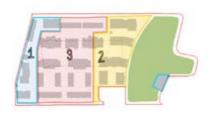


5. The proposal should seek to maintain an open grain at ground level.

An open grain is strongly desired, avoiding continuous blocks. Regular gaps to be provided offering views, visually linking green spaces and maximising dual aspect.



3. The existing village green should be retained. The green should be retained as per the existing location, footprint and size identified in the local



6. The master plan should be deliverable in 3 phases without a double decant where possible.

The development should be deliverable in a maximum of 3 phases to minimise its impact. Build and demolition must facilitate a single move for all residents where possible.



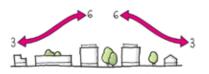
7. The proposal should seek to retain existing mature trees.

The masterplan should seek to retain the maximum number of mature trees where these enhance the public realm and offer impact to the landscape.



8. The proposal should provide a strong green link running through the centre of the site.

The existing estate layout is characterised by open spaces, views and open routes across the site which should be incorporated into the proposal.



9. The development should use a variety of building heights up to a maximum of 6 storeys.

Heights should vary between 3 and 6 storeys. Taller buildings should be located away from the north and south boundaries and concentrated in the centre of the site and overlooking the green.

3.1.3 Design Vision

Key Development Requirements



10. Building footprints should be informed by the grain of the surrounding context.

The local streets adjacent are characterised by narrow building footprints which should inform the master plan approach.



13. Relocation of Existing Residents. Residents of the estate will have the opportunity to stay on the estate.



16. Resident Engagement.

Maximise the opportunities to engage with existing residents and the positive impact on the neighbourhood through local resident consultation and stakeholder engagement, including before, during and after the planning application stage.



11. The master plan should not enable vehicle short cuts across the site.

The vehicular strategy should facilitate access and servicing whilst avoiding a layout dominated by roads or enabling rat runs across the site, with a priority given to cycle paths and sustainable transport solutions.



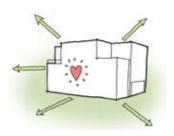
14. Affordable Housing.

LBRuT will be granted nomination rights in respect of the additional affordable housing constructed as part of this regeneration project in accordance with the standard nominations arrangements that exist between RHP and LBRuT.



12. A welcoming aesthetic is desired for the development.

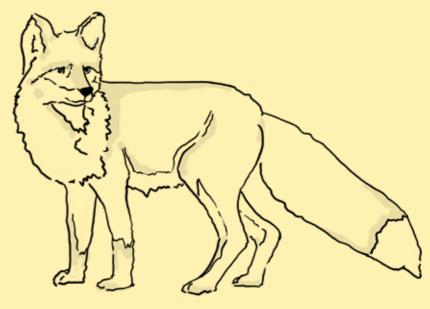
A contemporary architectural approach is welcomed but this must incorporate richness of building form, detailing and materiality found in a welcoming aesthetic.



15. New Community Facilities. Provision on the property of new community facilities as per the Ham Close Community Provision.

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3.2 Public and Community Engagement

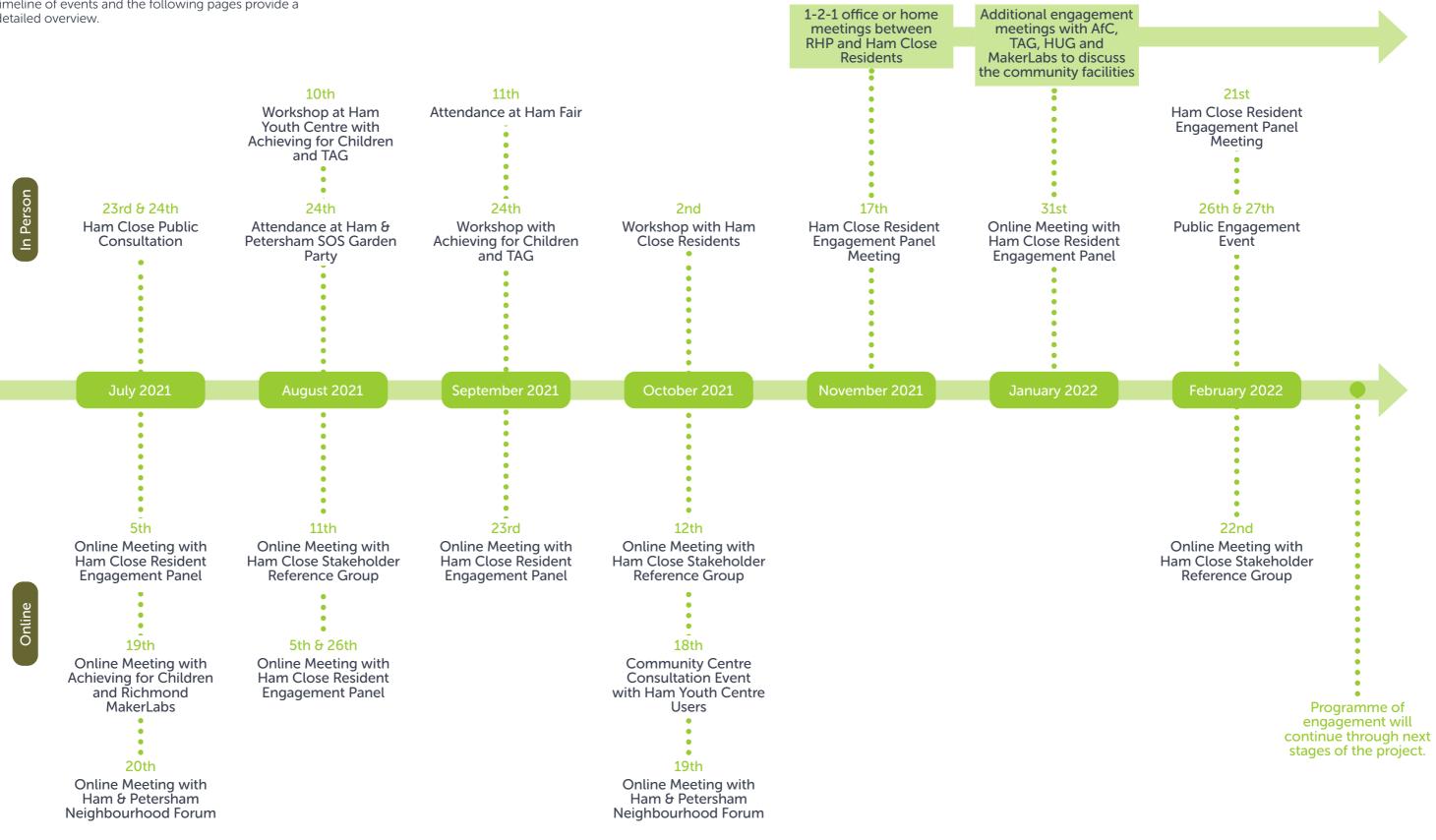


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3.2.1 Public and Resident Consultation

Engagement Timeline

Throughout the planning and bid process, the applicant has engaged with the local community and public at a series of events. This page summaries the timeline of events and the following pages provide a detailed overview.



3.3.2 Stakeholder and Resident Consultation

Engagement Events

A number of engagement events took place with residents of Ham Close and various stakeholders. This included:

- > Ham Close Residents Engagement Panel
- > Ham and Petersham Neighbourhood Forum
- > Stakeholder Reference Group
- > Local Community and General Public
- > Achieving for Children and TAG (for community facilities)

Ham Close Resident Engagement Panel

Ham Close Resident Engagement Panel (REP) provides the residents of Ham Close with a specific forum for the regeneration of Ham Close. Here, they can have their voices clearly heard, decide on the regeneration topics they want discussed and raise questions directly to the members of the design team they invite to their meetings. At five of the REP meetings, the design team have met with the engagement panel and residents. During the meetings, the team present updates to the design of the project. Discussion evolve around the existing conditions at Ham Close and how the regeneration project can improve homes for residents. Meeting both physically and online, residents have the chance to voice their opinions and express their wishes for the design of their future homes. The panel is supported by tenant engagement experts, Tpas.

The Existing Condition

The homes at Ham Close are no longer fit for purpose, the below points highlight some of the issues on the Estate highlighted by existing residents:

- > The existing homes at Ham Close are not accessible and do not benefit from lifts. People in wheelchairs cannot access upper floors, nor can people with prams. Ground floor communal areas are also very difficult to navigate for wheelchair users
- > Flats do not have private amenity spaces i.e. gardens, balconies or patios.
- > Poorly designed external amenity space which does not encourage outdoor recreation. The disjointed layout with two through roads discourages parents from allowing children to play freely.
- > Dwellings are undersized compared to modern space standards.

Resident Engagement Panel (REP) meetings -Summer 2021

Feedback on existing conditions were voiced by

existing residents, highlighting what they felt was important to them for their new homes as well as the overriding points above:

- > Kitchen living spaces with the option for open plan or separated
- > Bathroom ventilation ideally with windows
- > Cross ventilation
- > Balconies
- > Decent storage.

REP Panel workshops - Autumn 2021

An in person resident workshop and an in person REP meeting were held in St Richards Church in October and November 2021.

BPTW explained to Ham Close residents and their REP members how the masterplan and block layouts are designed. Block shapes are formed by masterplan principles which are established through the shape of the site, road layouts, green spaces and existing conditions.

BPTW explained the design of the masterplan has maximised dual and triple aspect dwellings where possible.

Initial example flat layouts were presented alongside the flat layouts of the existing flats at Ham Close. Dimensions and areas were included to allow residents to see the differences and improvements the new flats will have.

The design team have responded to feedback on the elements that were important to Ham Close residents:

- > In locations within the blocks where windows could be achieved in kitchens, a separated kitchen/ dining option has been explored.
- > Cross ventilation is achieved on dual/triple aspect dwellings and on single aspect dwellings where recessed balconies are proposed.
- > Bathrooms with windows are achieved on layouts where they do not compromise the layout of the flat.

Members of the REP have had a positive response to the proposals that were shared and were pleased that the team were responding to their feedback.

The following pages show the presentation boards from the Resident Engagement Panel Meeting held in October 2021 and November 2021.



Workshop held in October 2021 with residents at Ham Close

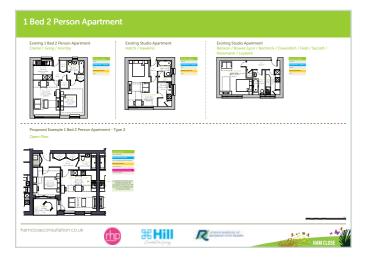


Workshop held in October - Example flat layouts with moveable furniture for testing arrangements.



3.3.3 Resident Engagement Panel Presentation Boards October 2021





















3.3.4 Resident Engagement Panel Presentation Boards

November 2021















ent Masterplan





2.3.5 Public Consultation Events

Consultation Events at St. Richard's Church, Ham Village Green and Ham Fair

As outlined in further detail in the Statement of Community Engagement (which accompanies this submission), there are a number of ways in which Ham Close residents and the wider community have and continue to engage with the regeneration of Ham Close.

Website

As well as consultation events in person, there is a project specific consultation website. This hosted information about the project during the months highlighted below, and accompanied the physical consultation events by launching a digital consultation. The website was updated with new information about the consultation and engagement as it took place. The website evolved to allow all residents of Ham to register their interest and maintain contact with the consultation team through a 'contact us' section.

In-Person Consultations

Consultation events were publicised online on the website and through leaflets and notice boards.

July 2021

The first public consultation event took place on the 23rd and 24th July 2021. These consultation events were held outdoor at the corner of Ashburnham Road and Ham Close. This location was chosen as it was a prominent location with good passing footfall. This allowed for passing residents to join the consultation as well as making it very accessible for Ham Close residents.

Members of the design team, RHP and TPAS were all present at the event. RHP, Hill Group Ltd and design team members presented to walk-in members of the public through the exhibition boards, discussed the proposals, and answered their questions. The exhibition boards are included on the following page 68. TPAS were available for further engagement with Ham Close tenants and leaseholders.

Attendee feedback was captured via feedback forms which are included in the Statement of Community Engagement. The feedback form covered a variety of topics including: Masterplan, flat layout, landscaping, design, building typology and features as well as community uses for future community facilities.

September 2021

The project team attended the Ham Fair, held on Ham Common, on September 11th. The Ham Fair consists of a variety of stalls, entertainment provided by local schools and other groups, food and drink, a play zone for children and much more. Attendance at the fair provided a good opportunity to chat to local people and hear their thoughts on the redevelopment of Ham Close. This was held as a drop-in session where a selection of the exhibition boards from the consultation events in July were on display as visual aids to assist in conversations.

February 2022

The third consultation event took place on the 25th and 26th of February. These consultation events were held at St Richard's C of E Church on Ashburnham Road. This location was chosen because of its high profile and prominent and central location as a community hub for the residents of Ham, providing suitable shelter against winter weather. This also made it very accessible for Ham Close residents.

Members of the design team, TPAS were all present at the event with RHP and Hill Residential ltd. The design team members were available to walk members of the public through the exhibition boards, discuss the proposals and answer their questions. TPAS were available for further engagement with Ham Close tenants. The exhibition boards at the event are provided overleaf, on page 69.

Attendee feedback was captured via feedback forms, which are included below. These covered a variety of topics across the revised masterplan, architectural design proposals, landscaping, community facilities, and sustainability.



Attendance at Ham Fair September 2021



Public Consultation July 2021



Public Consultation February 2022



Attendance at Ham Fair September 2021



Public Consultation July 2021

2.3.6 Public Consultation Boards

July and September 2021



















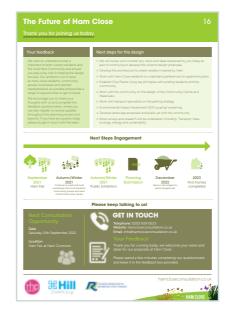




























2.3.7 Public Exhibition Boards

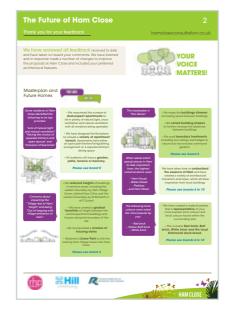
February 2022







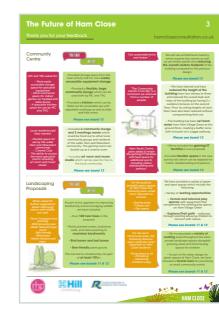




















ne Future of Ham Close



















2.3.8 Community Facilities Engagement Engagement Events

In-Person Consultations

As well as the combined public consultations mentioned earlier in this report, there has been further engagement regarding the community facilities. Two in-person workshops were held with local youth groups Achieving for Children and TAG and their customers. These were in addition to further community centre consultation events arranged by LBRuT. Further details of each workshop and consultation can be found below.

10th of August 2021 – Workshop at Ham Youth Centre with Achieving for Children and TAG

WR-AP visited the existing Youth Centre at Ham Close and met with Achieving for Children (AfC) and TAG to walk around the existing facilities to understand the user's current needs and facilities. At this session the current proposed plans for the new community centre were presented and discussed with the management team, to describe how current spaces within the existing youth centre will be re-provided in the new building. WR-AP further explained that there will be additional facilities provided such as a community lounge and additional meeting rooms which will potentially be made available for use by the local community. The proposed design principles were supported by those in attendance but points for consideration were raised by both AfC and TAG regarding the designs, notably:

- > Is there a planning requirement for changing room facilities and if not, could the spaces allocated for changing be turned into extra toilets or storage?
- It is likely that the storage TAG currently has on the site of the existing youth centre will not be re-provided in the new community centre as it is excessive and could be housed elsewhere in the local borough. This was an action for TAG and AfC to resolve.
- > AfC members advised that they would like to see the new community centre become an exemplary building in terms of sustainability and its environmental agenda, and that AfC would welcome the opportunity to discuss this further.
- > Concerns were raised regarding the size of the activity hall and that the new hall must not be less than the existing halls current usable area, i.e. the existing hall minus the area currently used as a lounge area.
- > It was noted that it was key that the local young persons have more of a say in the design and development of the new community centre.



In person meeting with AfC and TAG - 10th August



In person meeting with AfC and TAG - 10th August

2.3.9 Community Facilities Engagement

Engagement Events

24th September 2021 – Community Centre consultation event arranged by London Borough of Richmond-upon-Thames (LBRuT), RHP and Hill in attendance.

WR-AP were invited to attend an event organised by AfC and LBRuT to celebrate the opening of the Ham youth centres new gaming room. WR-AP provided an update of the current design proposals for the new community centre that had been updated since the 10th of August workshop. The event was attended by over 50 young people from the community alongside a local ward councillor, councillor Frost and the local MP, Sarah Olney. All participants spoke openly with the design team about the current proposals and commented about the positive impact the new facilities will have on the local area. Participants were particularly pleased that WR-AP had responded to previous feedback on the proposals.

There were a range of creative ideas and positive feedback proposed by the young people at the event with the feedback being taken in the form of post-it notes and a questionnaire. Below is a summary of some of the key feedback:

- > 4 mentions of kitchen/cooking related ideas/clubs.
- > 4 mentions of art, either an art room or art classes.
- > 3 mentions of a music room.
- > 5 mentions of a gaming room, they like their current gaming room and would very much like to see it replaced - or improved in the new centre.
- > 3 mentions of a swimming pool, and 1 mention of an aqua park.
- > 3 mentions of basketball.
- > 3 mentions of table tennis.
- > 3 mentions of football.
- > 2 mentions of netball.
- > 2 mentions of parkour.
- > 1 mention of each: badminton, boxing, a sewing club, skateboarding
- > All 3 answers about materials had either glass or windows in their response.

18th of October 2021 – Stakeholder meeting with LBRuT officers and AfC and other local community groups

On the 18th of October WR-AP held an online meeting to discuss the proposals with a stakeholder group that included – Ham Amenity Groups, Ham and Petersham Neighbourhood Forum, Ham United Group (HUG), AfC, as well as LBRuT officers and other local community groups. The main points raised in the meeting are as follows:

- > Extra storage requested by AfC confirmation of storage requirements required.
- > Justification as to why there is only two car-parking spaces for the community centre/
- > Will the kitchen be able to be used by older people?
- > Can the toilets be made open to the public?
- > Will there be tables in the community lounge? opportunities for local coffee mornings.
- > Is it possible to have a basement to allow space for bike storage for AfC?
- > Discussion as to what hours the local community can used by the community centre.
- > No changing rooms required as the hall is not classified as a 'sports hall'
- > Hall configuration changed from a square shape to a rectangular size. Noted that the size of 9x17m was confirmed adequate for the new activity hall.
- > Will the layout of the internal walls allow for future flexibility within the new community centre?

Following on from this online engagement meeting and previous sessions held in August and September 2021, WR-AP refined the design proposals and responded to the feedback given on the elements that were important to the local stakeholder groups, and AfC, most notably:

- > The new community centre will provide more storage than the current existing youth centre, as well as storage coming off the new activity hall which will be able to store away sports equipment easily, unlike the current configuration.
- > Analysis has been undertaken by the applicant's transport consultant to confirm that the community centre only needs to provide two blue-badge car-parking spaces to comply with regulations.
- > The kitchen will have the ability to be hired out to allow older groups to use it.
- > There will be several tables in the community lounge which will promote socialisation and opportunities for coffee mornings.
- > After consideration, it is not viable to build a basement solely for storage purposes. Bike storage is provided on the ground floor.



Community Centre Consultation event arranged by London Borough of Richmond upon Thames - 24th September 2021



Community Centre Consultation event arranged by London Borough of Richmond upon Thames - 24th September 2021



2.3.10 Consultation Boards - Community Centre

September 2021

HAM CLOSE REGENERATION WR-AP SEPTEMBER 2021 YOUNG PERSONS ENGAGEMENT COMMUNITY CENTRE	HAM CLOSE REGENERATION WR-AP SEPTEMBER 2021 VOUING PERSONS ENGAGEMENT COMMUNITY CENTRE	HAM CLOSE REGENERATION WR-AP SEPTEMBER 2021 YOUNG PERSONS ENGAGEMENT COMMUNITY CENTRE
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HAM CLOSE REGENERATION WR-AP | SEPTEMBER 2021 | YOUNG PERSONS ENGAGEMENT

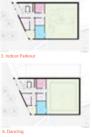
COMMUNITY CENTRE

WRAF

Proposed Activities







4. Table Tennis

QUESTIONS:

1. SUSTAINABILITY

In terms of making the development sustainable, what would you like to see more of?

5. Yoga

2. USE OF SPACES

Can you think of ways we can better use these spaces or any other actives that can be done in them?

3. AMENITIES

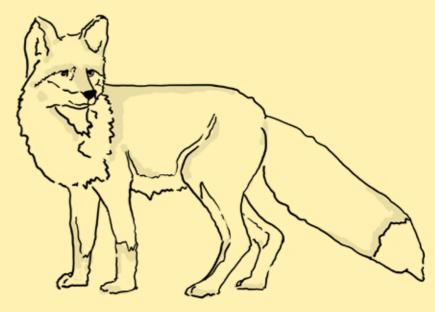
What facilities/activities would you like to see in the Activity Hall?

4. MATERIALS

· What features, that you like in other buildings, would you like to see in the new Community Centre?



3.3 Pre-Application Engagement



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3.3.1 Pre-Application Timeline

Engagement Meetings

This section highlights the outcomes of key meetings during design stages of the project. The project team engaged in several pre-application meetings with the London Borough of Richmond Upon Thames. In addition, the Greater London Authority (GLA) and Richmond Design Review Panel (RDRP) were also consulted during the design process.







Richmond Design Review Panel 20th September 2021

Theme: Masterplan Design Workshop

Format: Online

Meeting Topics:

- > Overall Approach (including Residential and Community Design)
- > Housing Quality
- > Block & House Typologies
- > Landscaping, Public Realm and Amenity



Initial Masterplan

Theme:

Design Review 1

Format: Online

Meeting Topics:

- > Residential Masterplan
- > Community Facilities
- > Landscape





Preliminary Design - CGIs

3.3.1 Pre-Application Timeline

Engagement Meetings



LBRuT Pre-Application

Meeting

29th September 2021



GLA Meeting 19th October 2021



Theme: Landscape and Community Centre

Format: Online

Meeting Topics:

- > Revised Community Design Facilities
- > Landscape Proposals
- > RDRP Feedback and brief masterplan basement discussion

Theme:

Review 1

Format: Online

Meeting Topics:

- > Residential Masterplan
- > Community Facilities
- > Landscape



Preliminary Design - CGI

Following the series of meetings with LBRuT, RDRP and the GLA the design team have been developing the masterplan to improve the scheme:

- > Height distribution tightening up the layout to use height more effectively for wayfinding.
- > Building footprints reduced in places to maximise light into green open spaces.
- > Perimeter blocks reduced in height to lessen the impact on the immediate surrounding context.
- > Building alignments being refined to create a hierarchy of streets and characters.
- > Basement ramp positions further developed to provide with two access points, one off Ashburnham Road and the other off Woodville Road.
- > Elevational treatment further developed to define character areas whilst drawing inspiration from the local vernacular.

This development has been outlined in the design development sections within the Masterplan Design Chapter that follows later in this document.





Theme:

Masterplan Design Workshop

Format: In-Person

Meeting Topics:

- > Masterplan Layout
- > Parking Studies
- > Heights, Scale and Massing
- > Design and Materials



Physical Development Model

3.3.1 Pre-Application Timeline

Engagement Meetings



Richmond Design Review Panel 12th January 2022



LBRuT Pre-Application Meeting 3 March 2022



GLA Meeting 9 March 2022

Theme: Design Review 2

Format: Online

Meeting Topics:

- > Residential Masterplan
- > Community Facilities
- > Landscape

Theme:

Housing Need

Format: Online

Meeting Topics:

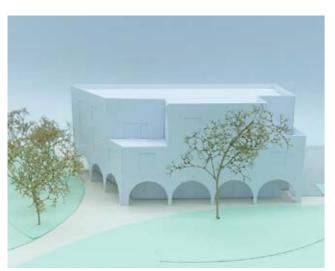
- > Existing Estate
- > Proposed Housing

Theme: Review 2

Format: Online

Meeting Topics:

- > Residential Masterplan
- > Community Facilities
- > Landscape



Concept Model



Revised Design - CGI





Theme:

Transport

Format: Online

Meeting Topics:

> Transport

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